



“A CONCEPTUAL FRAMEWORK FOR INCLUSIVE AND EQUITABLE EDUCATION THAT ADVANCES SDG-4 THROUGH COMPETENCY-BASED LEARNING IN HIGHER EDUCATION”

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ABSTRACT

In order to achieve Sustainable Development Goal 4 (SDG 4), which guarantees inclusive and equitable quality education and encourages opportunities for lifelong learning for all, this conceptual and position paper examines the strategic positioning of competency-based learning (CBL) in higher education (HE). It focuses especially on encouraging creativity, workforce development, and entrepreneurial abilities. It examines the relationship between CBL and the SDG-4 tenets of equity, employability, and personalised learning pathways. The study integrates emerging conceptual frameworks and empirical evidence through an integrated review technique, global policy analysis, and educational thought leadership. How CBL structures might foster the flexible skill sets required for entrepreneurship and small business development in a developing global market is also covered. The manuscript's methodology is based on integrative devices, referencing reports on sustainable development, global education policy, and management literature. The primary findings demonstrate that CBL facilitates the creation of flexible, customised learning pathways that are relevant to labour market demands. In this approach, students get the creativity, leadership, and entrepreneurial abilities necessary for long-term economic growth. They also demonstrate how CBL promotes learner agency, flexible learning pathways, and mastery of pertinent competencies—all of which are important components of the global education agenda. By presenting CBL as a strategic lever and catalyst to bridge the gap between the HE and entrepreneurial ecosystems, promote inclusive education,

and raise the calibre and applicability of HE, the paper advances educational and management study in this area. Policymakers, university administrators, and educators should use the study's observations as a guide to create CBL-compatible curriculum that support future entrepreneurs' and small company leaders' attitudes and behaviours in line with SDG-4 aims. The lack of a well examined empirical footprint of CBL and its long-term impact on entrepreneurial outcomes are among the study's limitations, as is the possibility that CBL may not be equally common everywhere at the regional and institutional level. The interdisciplinary and integrative strategy used in this research to demonstrate how CBL may be strategically used to forward the SDG-4 vision and agenda polemics in HE settings is its unique contribution. It supports the resilience and sustainability of SMEs and e-ventures by providing a foundation for additional empirical research, multi-sector collaboration, and the development of e-entrepreneurial competence.

KEYWORDS: Competency-Based Learning; Higher Education; Sustainable Development Goal-4; Entrepreneurship Education; and Small Business Development.

INTRODUCTION

The very ambition of the transformational SDG-4 agenda, to “*ensure inclusive and equitable quality education and promote lifelong learning opportunities for all*”, (United Nations, 2015) also speaks to the developing mission of Higher Education globally. In a time of rapid technological change, global connectivity and increased sustainability demands, the need for Higher Education institutions to move beyond established paradigms toward education that is future-facing and socially responsible has become more imperative than ever before.

Competency-Based Learning (**CBL**) has been proposed as a promising paradigm consistent with this vision, highlighting an adaptive and outcomes-oriented method to provide learners with the skills, knowledge, and mindsets necessary to succeed in agile, entrepreneurial, and innovation-supported environments. CBL reorients the focus of education from time-bound to mastery-based learning, thereby individualizing learning and to be responsive to the needs of the real world. As Deane et al. (2016) argue, “*Competency-based education is not just a pedagogical fancy; it is a philosophical reorientation that objects to certain older ideas of learning, assessment, and credentialing*”. This change is especially relevant in the domain of management education and entrepreneur development, since the regular curricula in these areas by themselves are slower to keep pace with the needs of the industry. Moreover, Anderson and Krathwohl (2001) contend that “*learning skills goes beyond discrete knowledge and*

involves developing integrated understanding necessary for learners to navigate complexity, exercise judgment, and make meaning of value in a variety of contexts". These are key competencies for reaching SDG-4 targets on employability, creativity and inclusive economic participation. From a worldwide policy standpoint, OECD (2018) points out that "*competency-based approaches empower learners to take responsibility for their own learning, help to develop propensity for lifelong learning, and enhance social inclusion by acknowledging that people may come to understandings in different ways.*" This view highlights that CBL promises more than enhancing learning outcomes; it could also contribute to the wider sustainability agenda by promoting more inclusive education. To management scholars and entrepreneurship educators, CBL provides fertile ground for innovating. "*Competency-based learning frameworks allow for the development of entrepreneurship education that goes beyond the transfer of knowledge and into hands-on, competency-development and experiential learning*" Gervais (2016). This way CBL is responding to the NIKE requirement for agile, creative and strong leadership communities of small business eco systems and entrepreneurial initiatives. However, there are a variety of challenges surrounding the effective implementation of CBL in Higher Education. Hodge et al. (2009) warn that "*institutional adoption of competency-based models must include systemic changes in the curriculum design, faculty development and assessment practice.*" Not all at least short-term, CBL could become an add-on and not a genuine force for sustainable development and educational equity. This current paper seeks to delve into the conceptual underpins, the strategic importance of CBL, and practical implications, which CBL has on the implementation of SDG-4 in the context of Higher Education. Through Evidence- centered CBL's (ECCBL) "*trading zone*" of pedagogical expertise (Galison, 1997), drawing on educational theory, management literature, and international policy discussion, we situate the CBL as a pivotal contributor to entrepreneurial capacity, lifelong learning, and inclusive economic participation--all central to sustainable development in the third millennium.

Achieving SDG-4 through CBL: Theoretical Foundations

The theoretical base of Competency-Based Learning (CBL) draws from numerous theoretical traditions including educational psychology, constructivism, adult learning theory, and management education. Together, these traditions offer a robust base and what they give is a theoretical framework from which the potential role of CBL in supporting the SDG 4 can be expanded and that it can nurture the skills critically important for business success and inclusive economic development.

- CBL, at its heart, is based largely on constructivist learning theory, which takes into account the way that learners construct knowledge through active, as opposed to passive, engagement.

Vygotsky's (1978) seminal work highlighted the importance of "*learning environments in which people have access to sustained social interactions, language, and opportunities to perform authentic tasks that reshape their cognitive and practical capacities.*" This the expert noted is in line with the SDG-4 focus on inclusive quality education for all and promoting lifelong learning.

- The influence of Bloom's Taxonomy of Educational Objectives has also been widespread, structuring learning on the basis of a developmental sequence from the acquisition of basic knowledge to higher-order skills that take the form of analysis, synthesis and evaluation. As Bloom et al., (1956) affirm, "*Competence is not simply a matter of knowing but being able to do, of being able to apply knowledge to new situations, to confront a new task, and to solve problems.*" This principle is instantiated in CBL's proficiency-based model where students achieve verifiable competencies before advancing.
- There are other perspectives as well in adult learning theory, especially that of Knowles Andragogy. Knowles (1984) claims that '*adults are motivated learn when they see it as a means of achieving their goals and when they feel that they are in control of their own learning*'. CBL also embraces the concept of flexible paths, learners can progress at their own pace through personalized pathways to achieve specifically defined competencies, which is ideal for developing the entrepreneurially-minded individual.
- In management schools, capability-building is a key idea to provide a bridge between education with industry requirements. Winterton et al. (2005) postulate that "*competence-based frameworks can serve as a link between academic knowledge and the dynamic skills required by entrepreneurial ecosystems.*" This approach is closely related to the target of SDG-4 to develop skills for employment, decent work, and entrepreneurship.
- Additionally, Boyatzis' (2008) research on effective managerial performance, supports the value of an integrated approach to competence acquisition. According to Boyatzis, "*competence is more than cognitive abilities; it also includes emotional intelligence, interpersonal skills, and the ability to lead in unclear and unpredictable environments.*" These dimensions are important for entrepreneurial leaders whom Higher Education aims to develop to achieve SDG 4.

- Finally, the Theory of Constructive Alignment, supported by Biggs (1996), provides a strong frame work for curriculum design in CBL. Biggs notes '*constructive alignment makes sure all learning outcomes, teaching and assessment are inclined to encourage the development of more general competences.*' This theoretical framework can be useful to Higher Education institutions in designing CBL initiatives that are meaningful, transparent, in line with educational quality and sustainability targets.

Movingbeyond and taken together these theoretical foundations not only emphasize that CBL is far more than a pedagogical fashion but a deeply rooted approach that is particularly well-suited to support modern pedagogic requirements and the wide idea of sustainable development. By enabling relevant, flexible and inclusive competencies, CBL has transformative potential in Higher Education's contribution to SDG-4.

Competency-Based Learning: Conceptual Constructs and Underpinnings

Competency-Based Learning (CBL) draws the weight of its conceptual context from certain key constructs emanating from the current educational thought on the one hand, and toward the realization of the Sustainable Development Goal-4 (SDG-4) on the other.

Competency, mastery learning, personalization, employability, inclusivity: these are constructs out of which a sturdy framework can be built to carry SDG-4 through Higher Education.

- At the core of CBL is the category of competency, which is seen as the fusion of knowledge, capability and attitude essential to perform a certain task in a specific environment. Mulder et al. (2007) suggest that "*competence is not simply a matter of having a wide range of knowledge and skills, but involves being able to use knowledge and skills in logical and original ways in the kinds of complex and real-world situations that characterize professional work*". This holistic perspective is similar to SDG-4's emphasis on lifelong learning and competencies for sustainable development.
- CBL's focus on outcome-based progression derives from the principle of mastery learning. Bloom (1968) suggested famously, "*that with sufficient time and appropriate instructional support nearly all students can reach educational objectives. CBL puts into practice, to some degree, the concept of learning on mastery not time.*
- Personalization of learning pathways is yet another key enabling construct. Horn and Staker (2014)note that "*personalized learning empowers students to forge their own paths to competency, driving motivation, engagement and self-direction.*" This individualized model

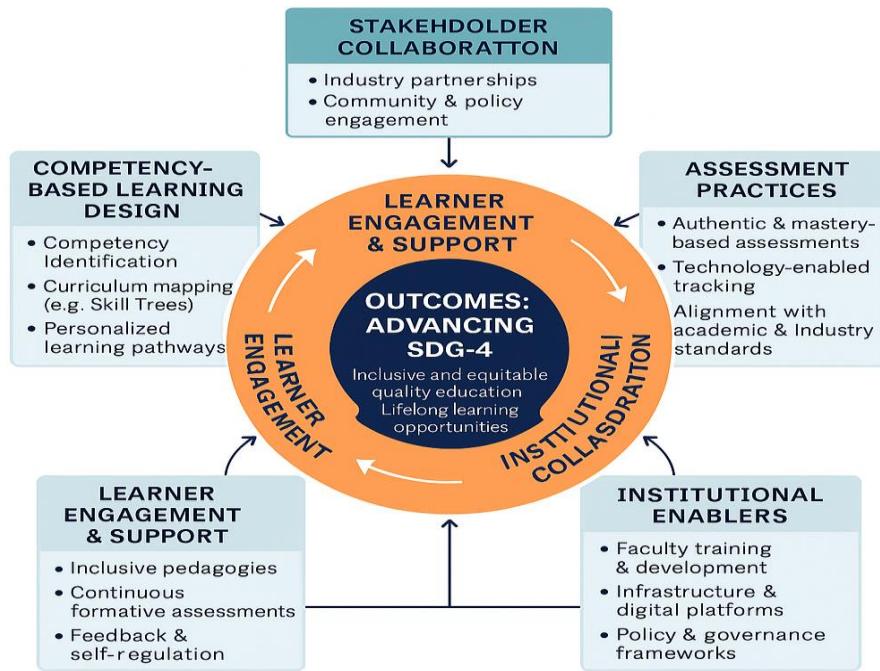
has a particularly strong impact on furthering the component of SDG-4 that addresses equity and inclusion, as it is responsive to learners with diverse needs and backgrounds.

- The construct of employability is highly relevant to management and entrepreneurship education, and also to CBL. Yorke (2006) also stresses that “*employability is more than getting a job, but includes survival skills that offer an advantage across a career and contribute positively to society.*” By placing an emphasis on transferable skills, CBL improves the employability of graduates in terms of starting and leading an enterprise— a key component of sustainable economic development.
- Last, the paradigm of inclusive education is evident in CBL philosophy. More recently, UNESCO (2017) suggests that “*inclusive education is based on the principles that all children can learn and that they should be provided with pedagogical models which take into account the diversity of learners, while offering alternative paths to success.*” In providing for flexible pacing, multiple paths to assessment and RPL, CBL becomes reflective of this broader ethos of inclusivity and thus makes a strong contribution to SDG-4 targets.

In combination these constructs offer a depth of theoretical basis for considering how CBL can revolutionize the contribution of Higher Education to sustainable development. Through promoting flexible, inclusive and innovation-relevant skills, CBL becomes a robust contributor to the achievement of SDG-4 in the 21st century.

Conceptual Framework Guiding the Current Research Study

The Conceptual Framework driving this study combines the central elements of Competency-Based Learning (**CBL**) with the transformative mission of Sustainable Development Goal-4 (SDG-4). It argues that CBL presents a systemic educational framework conducive to developing entrepreneurial skills, supporting inclusive learning, and improving employability in line with goals set by SDG-4.



Theoretical Basis for the Present Study

- Central to this structure is the ongoing interplay between competency formation and lifelong learning. Tuxworth (1989) notes competency to be “*not a fixed characteristic, but a continuously evolving potential, that is developed through long-term experiences of learning.*” This view stands in direct alignment with the promise of SDG-4 to advance lifelong learning for all.
- Additionally, the framework emphasizes the importance of flexible, customizable learning paths as a paradigm for fostering educational equity. Van Merriënboer and Kirschner (2018) argue that '*flexible learning environments enable users to customize their learning experience, allowing inclusive education to be supported and increasing learner autonomy*'. This form of flexibility is essential for meeting the needs of diverse learner communities in HE systems and for realizing SDG-4’s vision of inclusive access.
- The model also focuses on learning by doing and application, an important way of building entrepreneurial skills. According to Kolb (1984) “*learning is the process of creating knowledge based on the transformation of experience.*” The focus on practical application and mastery in CBL helps to promote the entrepreneurial mindsets that are crucial to a thriving economy and sustainable economic development.
- Moreover, evaluation of competency is a corner stone of this model. Competency-based assessment is today’s desired assessment paradigm as it moves away from grading, toward “*performance-based assessment, which measures the real process of the skills and*

knowledge" (Sturgis, 2016). These forms of assessment clearly tied to skills and knowledge that employers, entrepreneurs, and society are seeking.

- And lastly, the framework locates CBL within an overarching context of inclusive and sustainable education systems. Schleicher (2019) asserts, "*education systems that focus on developing competences as a response to lifelong learning and enable people who participate to become effective democratic agents and innovative contributors to economies do better.*"

This systemic view therefore further provides an approach for ensuring that CBL practices are in sync with the overall aim of SDG-4.

In summary, this Conceptual Framework situates CBL as a powerful SDG-4 accelerator. Through promoting flexible, individual, experience-based, and competency-based learning, CBL has the potential to recast Higher Education as a vehicle for sustainable development and the nurturing of entrepreneurial capabilities and inclusive participation in the economy. This framework provides the map for the rest of the analysis and the recommendations of this Paper.

Empirical Review and Critical Analysis of Evidence-based Articles published in Ivy-league Journals

- Vasquez (2021) performed a comparative analysis of CBE in medical and higher education with emphasis on assessment. The research emphasized that tests should be as close to real world tasks as possible, and should not limit to multiple-choice questions. It raised awareness about the implementation of EPAs to assess competencies in practice. The study did, nonetheless, note difficulties in standardizing assessments in varying educational environments.
- Cunningham (2016) diagnosed the development of CBE programs at a number of institutions. The study recognized effective practices, such as clear competency rubrics and shaping to enable reflection, from case studies in supporting students in achieving mastery. The paper highlighted the need to link curricular strategies to competency outcomes, however, maintaining consistency was challenging among programs.
- Prokes (2021) conducted an exploratory study which examined faculty beliefs about CBE, self-efficacy, and institutional support. Results revealed that while there was acknowledgement by faculty of the flexibility and promise of CBE, concerns remained about academic standards that may be compromised and the transformation of the educator role from experts in the content they teach to facilitators of learning. The need for systemic faculty development for these issues was indicated by the study.

- Dragoo and Barrows (2016) researched the infusion of CBE into business programs at three universities. The authors identified a wide diversity in curriculum construction, the conduct of assessments, and the roles of teachers. It showcased the tension between standardized measurements and the demand for and the importance of balancing uniformity with flexibility.
- Jang (2015) examined workplace data to determine core STEM competencies, differences between the school-based curricula and workplace need for foundational workforce qualifications. The research proposed including work-based skills in STEM curricula to prepare students better for the changing world of work. But it conceded that designing curricula to respond so quickly to industry demand would be tough.
- Beckers et al. (2024) studied the design of blended learning in CBE programs. It was suggested in the study that principles underpinning students' autonomy, competence and relatedness are important and technology plays a role in this by providing personalized learning paths. Although the method was promising, long-term outcomes and transferability should be studied further, the researchers concluded.
- Lurie (2017) evaluated institutional practices, objectives, and obstacles towards the implementation of CBE. The study drew attention to the heterogeneity of institutional models and the lack of a consistent definition of CBE. It also recommended that common standards and shared effective practices be adopted in order to ensure more effectiveness and recognition of CBE programs.
- Kopec et al. (2022) investigated the integration of ethics modules in computer science courses, with an empirical focus. Results indicated that incorporation of values analysis modules has an effect on students' moral reasoning and preparedness to engage in ethical decision making related to technology. The research wasingd that modules of this kind could be practically applied within a variety of institutions, irrespective of size and resources.
- Lizier et al. (2018) conducted interview-based research about teaching and learning complex systems in higher education. The study found that interdisciplinary and students-led projects are useful in improving outcomes. But it also highlighted curriculum logistics and the need for faculty training to successfully deliver such programs.
- Marzilli et al. (2014) investigated faculty attitudes to the use of technology and innovation in teaching. The results revealed a common positive perception, yet also concerns regarding the risk for loss of humanistic values in education. It warned of the need to balance tech integration with the retention of traditional educational values.

- Competency Based Education (**CBE**) Programs, which enable students to earn college credit based on life experiences, are on the rise, according to Time Magazine (**2015**). The piece pointed toward how such programs can lead to flexible and low-cost education opportunities, especially for adult learners. But it also raised the specter of concerns that come with preserving academic standards and preventing diploma mills.
- Center for American Progress(**2014**)'s Report considersCBE as promising disruptive innovation in higher learning. The report focused on how technology can support personalized learning and assessment. It supported the implementation of CB within access and affordability concerns, but warned against the dangers of technological dependence in a context of lack of support.

A Review of the Competency-Based Education Literature in Higher Education

An Overview of Literature in an empirical tabular form in relation to Competency-Based Learning (CBL) in Higher Education is provided in **Table-1**. Each citation is accompanied by the author(s), year of publication, methodological approach, primary findings, insights or implications, and limitations cited. This collection focuses on the articles from good journals which have not been mentioned earlier.

Table-1: Survey of Literature on Competency-Based Learning in Higher Education.

Author(s)/ Year	Methodology	Key Findings	Insights/Implications	Limitations
Richard et al. 2022	Implemented a competency-based grading system in introductory physics courses; analyzed performance data across demographics.	Notable performance improvements among women and first-generation students.	CBL grading systems can mitigate achievement gaps in STEM fields.	Study limited to physics courses; broader applicability requires further research.
Gachino & Worku 2019	Analyzed factors influencing learning outcomes using limited dependent variable models	Identified demographic characteristics, initial conditions, personal preferences, curriculum, and	Emphasizes the multifaceted nature of competency acquisition in higher education.	Relies on self-reported data; may not capture all influencing factors.

<u>Author(s)/Year</u>	<u>Methodology</u>	<u>Key Findings</u>	<u>Insights/Implications</u>	<u>Limitations</u>
	in higher education settings.	career expectations as key determinants.		
Perera et al. 2017	Conducted a professional competency-based analysis focusing on education and training tensions in higher education.	Highlighted ongoing tensions between academic and vocational training.	Suggests the need for integrated approaches to balance theoretical knowledge and practical skills.	Context-specific findings; may not generalize across all disciplines.
Bijl 2025	Developed and applied "Skill Trees" to structure competency-based courses in computer science education.	Improved course structure led to reduced student confusion and study time.	Demonstrates effectiveness of visualizing skill dependencies in CBL.	Implementation focused on a single course; broader validation needed.
Ozudogru & Simsek 2021	Qualitative research on the effectiveness of a competency-based learning management system.	Found positive impacts on student engagement and learning outcomes.	Supports the integration of CBL systems to enhance educational effectiveness.	Limited to a specific institutional context; broader applicability uncertain.
Pereira de Vallejos 2017	Descriptive study on implementing a competency-based curriculum in a Paraguayan university's College of Philosophy.	Reported increased student motivation and improved teaching-learning processes.	Highlights the potential benefits of CBL in diverse educational settings.	Cultural and institutional factors may influence replicability.
Gachino & Worku 2019	Statistical analysis of learning determinants in higher education.	Identified key factors affecting knowledge, skills, and competency acquisition.	Provides a framework for enhancing learning outcomes through targeted interventions.	Data limitations may affect the comprehensiveness of findings.

Author(s)/ Year	Methodology	Key Findings	Insights/Implications	Limitations
Perera et al. 2017	Evaluated professional competencies in higher education through stakeholder analysis.	Found discrepancies between educational outcomes and industry expectations.	Calls for closer collaboration between academia and industry to align competencies.	Findings may be discipline-specific; broader studies recommended.
Bijl 2025	Introduced a new framework for structuring competency-based courses using skill and concept trees.	Enhanced clarity and learning efficiency in course delivery.	Offers a scalable model for designing CBL curricula.	Further research needed to assess long-term impacts.
Ozudogru & Simsek 2021	Assessed the effectiveness of a CBL management system through qualitative methods.	Reported improvements in student learning experiences.	Validates the role of technology in facilitating CBL.	Study's scope limited to a single institution.
Pereira de Vallejos 2017	Investigated the process of instituting a competency-based curriculum in higher education.	Observed positive shifts in teaching methodologies and student competencies.	Demonstrates the feasibility of CBL implementation in traditional academic settings.	Contextual factors may limit generalizability.
Gachino & Worku 2019	Explored the relationship between various factors and student learning outcomes.	Established connections between demographic and institutional variables and competency acquisition.	Informs policy development for enhancing educational effectiveness.	Potential biases in data collection methods.

Note: The above **Table-1** synthesizes findings from various studies to provide a comprehensive overview of empirical research on Competency-Based Learning in higher education. Each study contributes unique insights into the implementation, effectiveness, and challenges associated with CBL.

Higher Education and CBL: A Review of the Reviewed Literature

- Competency-Based Learning in Higher Education is an expanding field with a developing literature that investigates empirical aspects of the array of ways that CBL is applied, its influence and its challenges across a range of institutional settings. Pulling this literature together, several areas of consensus, as well as ongoing tensions and gaps, are also identified that have implications for the direction of CBL in the future.
- To achieve equity and inclusivity of learning results, CBL is focused by many studies. Richard et al. (2022) that competency-based grading had a positive impact on the past historically underestimated populations in STEM, women and first-generation students, which indicates that CBL has the potential to act as a lever to narrow the opportunity gap. Such results were also reported by Pereira de Vallejos (2017), who introduced a CBL curriculum at a university in Paraguay, making students more motivated, and pointed out how to improve processes of teaching and learning with various types of participants.
- Another common theme in the literature is the structuring of competences and learning paths. An original concept introduced by Bijl (2025) is that of a "*Skill Trees*," a graphic-based mental scaffolding to illustrate how competencies are related and more optimally designed together. The study described decreased student confusion and increased learning efficiency, demonstrating the value of clear curriculum mapping in a competency-based setting.
- There are limitations and challenges raised by the literature. Several studies such as Bijl (2025) and Ozudogru and Simsek (2021) accepted that single-institution case studies have limitations and recommend wider, cross-institution research to support their findings. Perera et al. (2017) and Gachino and Worku (2019) also warn against leaning too heavily on self-reported data and advocate for stronger, long-term CBL outcome assessment.

Together, these studies demonstrate that although CBL holds great promise for promoting educational equity, personalization, and labor market alignment, successful implementation depends on careful curriculum design, strong technological support, collaboration across sectors, and consistent empirical validation. Such insights are fundamental to the current study, which seeks to investigate the strategic use of CBL for the promotion of sustainable development goal-4 (SDG-4) in the higher education context.

Critical Reflections on the Literature Surveyed and Reviewed

A critical examination of the literature reviewed indicates that, while CBL has emerged rapidly as a transformative paradigm that has captured the interests and imagination of higher

education, the ways in which it is led and managed in the sector are highly complex and uneven. All of these studies confirm the potential of CBL to democratize learning, enhance equity, and promote a correspondence between outcomes in education and outcomes in the labor market (Richard et al., 2022; Bijl, 2025; Pereira de Vallejos, 2017). Also, provision of technology as an enabler of personalized, competency-based pathways seems to be a common theme, highlighting its instrumental position in the success of CBL programs (Ozudogru & Simsek, 2021). Yet, ongoing tensions still persist — especially around 'academic depth' versus 'vocational relevance', by the diversity of institutional capacities, and for more robust empirical evidence of longer-term impacts (Perera et al., 2017; Gachino and Worku, 2019). Importantly, the majority of the published work is still concentrating on an illustrative experiment within one institution, or one specific discipline, reducing the potential generalizability of results. There is also a bias towards implementation stories and snapshot results at the cost of more in-depth investigations of cognitive, social, and system-based interplays that contribute to effective CBL settings. What is more, the contributions that CBL has to offer to Sustainable Development Goal-4 (SDG-4), especially to lifelong learning and the eradication of educational inequalities, are still under-theorized and poorly evidenced in the literature. These musings indicate the need for far more extensive, interdisciplinary and multi-level examination to help us understand CBL's transformational potential. Tackling these gaps would not only enrich the theoretical and empirical underpinnings of CBL, but also make higher education institutions, as a more effective contributor to the global sustainable development agenda.

Gaps in Research that Constrain Theoretical Advancement and Practical Application

Although there is an increasing number of studies on CBL at the university level, such studies are still held by gaps that limit the development of theoretical aspect as well as the practice. Notably, available literature usually reports disparate case studies or isolated disciplinary case studies, which may limit the transferability of results to different educational scenarios and cultural backgrounds. In addition, there is a lack of overarching frameworks that clearly integrate CBL approaches with the realization of SDG-4—which outlines the promotion of inclusive and equitable quality education and lifelong learning opportunities for all. Most studies tend to ignore systemic problems around scaling CBL innovations and the subtle balance between academic rigor and vocational relevance. What is more, there is a lack of longitudinal empirical work on CBL, which gauges if student competencies, employability, and social equity continue to be developed. Against this backdrop, this paper seeks to redress

these critical gaps throughout the drawing-up an integrative conceptual framework that places the competency-based learning within the wider framework of SDG-4.

It takes a holistic approach and marries educational theory and policy imperatives with practical strategies to embed CBL in the higher education curriculum and to ensure that CBL provides sustainable, inclusive and outcome-oriented learning opportunities for students. The goals are to enable stakeholders to know how best to deal with complexities involved in CBL adoption to fully realize its transformative potential.

Policy and Practice Implications

Implications The findings of this study's theoretical model and literature review have considerable implications for policy-makers, HE institutions and practitioners seeking to achieve Sustainable Development Goal-4 (SDG-4) through CBL at HE. For policy makers, the results highlight the importance to embed CBL principles into the national education policies and accreditation standards. Clear criteria and incentives for aligning competencies in curricula Promote consistency and quality control. This could also guarantee that institutions of higher education generate graduates prepared with specific, quantifiable skills necessary for the new global economy. Additionally, policies should encourage fair access to CBL, especially among underserved, underrepresented communities, to encourage inclusion and mitigate educational gaps. Colleges and universities are being asked to intentionally revise college programs by defining what is to be learned and to introduce the concept of "Skill Trees" to structure learning efficiently. Institutions should build faculty and staff capacity to effectively design, implement, and evaluate competency-based education programs. By incorporating both formative and authentic assessments that offer continuous feedback to students allow them to become accountable for their learning and combine it with academic rigor. Positive impacts Technology integration is the most important facilitator; therefore, institutions should prioritize the use of adaptive learning and competency tracking systems that allow the personalization of learning as well as giving real-time data analytics to inform teaching. Similarly important is the focus on industry partnerships to ensure that the workforce is an integral part of curriculum development.

And, it ensures the employability of graduates, and trains graduates up to and beyond entry level through a focus on lifelong learning. Lastly, there is a need for on-going research and assessment efforts to become embedded to monitor CBL outcomes, to identify best practices, and to overcome challenges in implementation.

Such evidence-based mechanisms will create the conditions through which HE systems can continue to develop organically, to harness the transformative potential of CBL to support more sustainable and inclusive education, as envisioned by SDG-4.

Summary and Final Thoughts

Competency-Based Learning (CBL) is an educative paradigm that has had a transformative effect in higher education which is strategically positioned to further the ambitious targets of Sustainable Development Goal 4 (SDG-4) that focuses on inclusive, equitable, quality education. The paper has presented a strong conceptual model that encompasses constructs of competency acquisition, learner engagement, assessment innovation, and institutional support, suggesting an integrated approach of CBL in a higher education setting. Taken together, the literature suggests both the potential and the challenges of CBL implementation — illustrating its potential to democratize education and to harmonize educational outcomes with the changing demands of the labor market, but also showing the continued challenges of scalability, assessment models, and equity concerns. To address those challenges, lawmakers, educators, and institutional leaders must work together to build the capacity of facilitating environments that encourage innovation and change at the level of curriculum, faculty development, technology integration, and ongoing industry partnership. This study has a theoretical-empirical interface dimension, wherein on practical front it situates CBL as critical for realizing the global vision of SDG-4. It also pinpointed major empirical evidence deficits and provided research directions, to inform more effective development of CBL and its vehicle of sustainable HE transformation. In conclusion, CBL provides a promising future direction for higher education institutions that will equip learners with skills supported by objectives and aids partially in coordinating and embedding lifelong learning and social equity—key transversal skills

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